Required Elements

Mission

Core Principles

Definition

Standards

Code of Ethics

Implementation Guidance

Supplemental Guidance

Emerging Issues Guidance

Recommended Elements

IPPF

International Professional Practices Framework

Required Elements

Mission

Core Principles

Ethics   Definition   The Standards

Proposed Enhancements to The Institute of Internal Auditors International Professional Practices Framework (IPPF)

Supplemental Guidance

August 4, 2014

Emerging Issues Guidance

NOTICE: Comment Period ends November 3, 2014.

Recommended Elements

Visit www.theiia.org/NewFramework to access for more information and instructions on how to respond to this exposure document.

The Institute of Internal Auditors

AGENDA

A. Current IPPF
B. The Task Force
C. Area of Enhancements:
    1. Mission of Internal Auditing
    2. Core Principles for the Professional Practice of Internal Auditing
    3. Implementation Guidance & Supplemental Guidance
    4. Addressing Emerging Issues
    5. Position Papers
    6. Required and Recommended
    7. Summary of the Elements of the Proposed Revised IPPF

A. CURRENT IPPF

ABOUT THE IPPF

- The International Professional Practices Framework (IPPF) is the conceptual framework that organizes all authoritative guidance promulgated by The Institute of Internal Auditors.

- While there have been prior versions of the Professional Practices Framework, the current version of the IPPF was introduced in 2007.

- Split into Mandatory and Strongly Recommended sections, the IPPF has served all global internal audit profession practitioners well.

Breaking Down the Current IPPF

- **Mandatory Guidance Elements:**
  - The Definition of Internal Auditing:

"Internal auditing is an independent, objective assurance and consulting activity designed to add value and improve an organization's operations. It helps an organization accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes."

Breaking Down the Current IPPF

- Mandatory Guidance Elements:
  - The International Standards for The Professional Practice of Internal Auditing:

  - Today, there are 51 Standards broken down into Attribute and Performance Standards

Standar atribut

- Tujuan, wewenang, & tanggungjawab (1000)

- Independensi & Obyektifitas (1100)

- Keahlian dan Kecermatan Profesional (1200)

- Program jaminan & peningkatan kualitas (1300)

Standar kinerja

- Pengelolaan fungsi audit internal (2000)

- Lingkup penugasan (2100)

- Perencanaan penugasan (2200)

- Pelaksanaan penugasan (2300)

- Komunikasi hasil penugasan (2400)

- Pemantauan tindak lanjut (2500)

- Resolusi penerimaan risiko oleh manajemen (2600)

Breaking Down the Current IPPF

- **Mandatory Guidance Elements:**
  - The Code of Ethics:

  - Encompassing the 4 key ethical values driving professional internal audit practice:
    - Integrity, Objectivity, Confidentiality, and Competency

Code of Ethics — Principles

Internal auditors are expected to apply and uphold the following principles:

1. **Integrity**

   The integrity of internal auditors establishes trust and thus provides the basis for reliance on their judgment.

2. **Objectivity**

   Internal auditors exhibit the highest level of professional objectivity in gathering, evaluating, and communicating information about the activity or process being examined. Internal auditors make a balanced assessment of all the relevant circumstances and are not unduly influenced by their own interests or by others in forming judgments.

3. **Confidentiality**

   Internal auditors respect the value and ownership of information they receive and do not disclose information without appropriate authority unless there is a legal or professional obligation to do so.

4. **Competency**

   Internal auditors apply the knowledge, skills, and experience needed in the performance of internal audit services.

Rules of Conduct

1. Integrity

Internal auditors:

1.1. Shall perform their work with honesty, diligence, and responsibility.

1.2. Shall observe the law and make disclosures expected by the law and the profession.

1.3. Shall not knowingly be a party to any illegal activity, or engage in acts that are discreditable to the profession of internal auditing or to the organization.

1.4. Shall respect and contribute to the legitimate and ethical objectives of the organization.

2. Objectivity

Internal auditors:

2.1. Shall not participate in any activity or relationship that may impair or be presumed to impair their unbiased assessment. This participation includes those activities or relationships that may be in conflict with the interests of the organization.

2.2. Shall not accept anything that may impair or be presumed to impair their professional judgment.

2.3. Shall disclose all material facts known to them that, if not disclosed, may distort the reporting of activities under review.

3. Confidentiality

Internal auditors:

3.1. Shall be prudent in the use and protection of information acquired in the course of their duties.

3.2. Shall not use information for any personal gain or in any manner that would be contrary to the law or detrimental to the legitimate and ethical objectives of the organization.

4. Competency

Internal auditors:

4.1. Shall engage only in those services for which they have the necessary knowledge, skills, and experience.

4.2. Shall perform internal audit services in accordance with the *International Standards for the Professional Practice of Internal Auditing (Standards)*.

4.3. Shall continually improve their proficiency and the effectiveness and quality of their services.

Breaking Down the Current IPPF

- Strongly Recommended Guidance Elements:
  - Practice Advisories:

  - Intended to provide internal audit practitioners with descriptive ways to potentially achieve conformance with The Standards

PA #	Practice Advisory	Date
1000-1	Internal Audit Charter	January 2009
1110-1	Organizational Independence	January 2009
1111-1	Board Interaction	January 2009
1120-1	Individual Objectivity	January 2009
1130-1	Impairment to Independence or Objectivity	January 2009
1130.A1-1	Assessing Operations for Which Internal Auditors Were Previously Responsible	January 2009
1130.A2-1	Internal Audit's Responsibility for Other (Non-audit) Functions	January 2009
1200-1	Proficiency and Due Professional Care	January 2009
1210-1	Proficiency	January 2009
1210.A1-1	Obtaining External Service Providers to Support or Complement the Internal Audit Activity	January 2009
1220-1	Due Professional Care	January 2009
1230-1	Continuing Professional Development	January 2009
1300-1	Quality Assurance and Improvement Program	January 2009
1310-1	Requirements of the Quality Assurance and Improvement Program	January 2009
1311-1	Internal Assessments	January 2009
1312-1	External Assessments	January 2009
1312-2	External Assessments: Self Assessment with Independent Validation	January 2009
1312-3	Independence of External Assessment Team in the Private Sector	June 2011
1312-4	Independence of the External Assessment Team in the Public Sector	June 2011

1312-4	Independence of the External Assessment Team in the Public Sector	June 2011
1321-1	Use of "Conforms with the International Standards for the Professional Practice of Internal Auditing"	January 2009
2010-1	Linking the Audit Plan to Risk and Exposures	January 2009
2010-2	Using the Risk Management Process in Internal Audit Planning	July 2009
2020-1	Communication and Approval	January 2009
2030-1	Resource Management	January 2009
2040-1	Policies and Procedures	January 2009
2050-1	Coordination	January 2009
2050-2	Assurance Maps	July 2009
2050-3	Relying on the Work of Other Assurance Providers	October 2010
2060-1	Reporting to Senior Management and the Board	May 2010
2110-1	Governance: Definition	April 2010
2110-2	Governance: Relationship With Risk and Control	April 2010
2110-3	Governance: Assessments	April 2010
2120-1	Assessing the Adequacy of Risk Management Processes	January 2009
2120-2	Managing the Risk of the Internal Audit Activity	April 2009
2120-3	Internal Audit Coverage of Risks to Achieving Strategic Objectives	June 2013
2130-1	Assessing the Adequacy of Control Processes	January 2009
2130.A1-1	Information Reliability and Integrity	January 2009
2130.A1-2	Evaluating an Organization's Privacy Framework	January 2009
2200-1	Engagement Planning	January 2009
2200-2	Using a Top-down, Risk-based Approach to Identify the Controls to be Assessed in an Internal Audit Engagement	April 2010
2210-1	Engagement Objectives	January 2009

Breaking Down the Current IPPF

- Strongly Recommended Guidance Elements:
  - Practice Guides:

  - Intended to supplement the guidance framework with topical, sector specific, and other guidance not directly tied to the implementation of The Standards

Practice Guides — General

Title	Date
NEW! Business Continuity Management	August 2014
NEW! Auditing Anti-bribery and Anti-corruption Programs	June 2014
Selecting, Using, and Creating Maturity Models: A Tool for Assurance and Consulting Engagements	July 2013
Assessing Organizational Governance in the Private Sector	July 2012
Developing the Internal Audit Strategic Plan	July 2012
Auditing Privacy Risks, 2nd Edition (replaces GTAG 5)	July 2012
Integrated Auditing	July 2012
Evaluating Ethics-related Programs and Activities	June 2012
Quality Assurance and Improvement Program	March 2012
Coordinating Risk Management and Assurance	March 2012
Reliance by Internal Audit on Other Assurance Providers	December 2011
Independence and Objectivity	October 2011
Interaction with the Board	August 2011
Auditing the Control Environment	April 2011
Assisting Small Internal Audit Activities in Implementing the International Standards for the Professional Practice of Internal Auditing	April 2011
Assessing the Adequacy of Risk Management Using ISO 31000	December 2010
Measuring Internal Audit Effectiveness and Efficiency	December 2010
Chief Audit Executives — Appointment, Performance, Evaluation, and Termination	May 2010
Auditing Executive Compensation and Benefits	April 2010
Evaluating Corporate Social Responsibility/Sustainable Development	February 2010
Formulating and Expressing Internal Audit Opinions	April 2009
Auditing External Business Relationships	May 2009
Internal Auditing and Fraud	December 2009

Practice Guides — Public Sector

Title	Date
Assessing Organizational Governance in the Public Sector	Coming Soon
How to Build a Strategic Competency Plan in the Public Sector	Coming Soon

Practice Guides — GTAG®

Global Technology Audit Guides (GTAG)

GTAGs are written in straightforward business language and address timely issues related to information technology (IT) management, control, and security.

Title	Date
GTAG 17: Auditing IT Governance	July 2012
GTAG 16: Data Analysis Technologies	August 2011
GTAG 15: Information Security Governance	June 2010
GTAG 14: Auditing User-developed Applications	June 2010
GTAG 13: Fraud Prevention and Detection in an Automated World	December 2009
GTAG 12: Auditing IT Projects	March 2009
GTAG 11: Developing the IT Audit Plan	January 2009
GTAG 10: Business Continuity Management	January 2009
GTAG 9: Identity and Access Management	January 2009
GTAG 8: Auditing Application Controls	January 2009
GTAG 7: Information Technology Outsourcing, 2nd Edition	June 2012
GTAG 6: Managing and Auditing IT Vulnerabilities **PLEASE NOTE**: GTAG 6 has been deleted from the IPPF. Some of its concepts are combined with the 2nd edition of GTAG 4.	DELETED January 2013
GTAG 5: Managing and Auditing Privacy Risks **PLEASE NOTE**: GTAG 5 has been replaced by the Auditing Privacy Risks, 2nd Edition Practice Guide.	REPLACED July 2012
GTAG 4: Management of IT Auditing, 2nd Edition	January 2013
GTAG 3: Continuous Auditing: Implications for Assurance, Monitoring, and Risk Assessment	Update Coming Soon
GTAG 2: Change and Patch Management Controls: Critical for Organizational Success, 2nd Edition	March 2012
GTAG 1: Information Technology Risk and Controls, 2nd Edition	March 2012

Practice Guides — GAIT
Guide to the Assessment of IT Risk (GAIT)

The GAIT series of Practice Guides describes the relationships among business risk, key controls within business processes, automated controls and other critical IT functionality, and key controls within IT general controls. Each guide addresses a specific aspect of IT risk and control assessment.

Title	Date
GAIT Methodology	January 2009
GAIT for IT General Control Deficiency Assessment	January 2009
GAIT for Business and IT Risk	January 2009

Breaking Down the Current IPPF

- **Strongly Recommended Guidance Elements:**
  - Position Papers:

  - Position papers have historically been targeted to stakeholders of the internal audit profession to inform, educate and clarify on the role of internal audit

Position Papers

- The Three Lines of Defense in Effective Risk Management and Control, January 2013

- The Role of Internal Auditing in Enterprise-wide Risk Management, January 2009

- The Role of Internal Auditing in Resourcing the Internal Audit Activity, January 2009

B. THE TASKFORCE

The IPPF Re-Look Taskforce

- Approved as an official activity of The IIA in July 2013

- Officially convened and commenced its effort in November 2013 with the stated objective of evaluating **the structure** of the IPPF.

- Truly global in nature …

Task Force Members

Name	Title	Organization	Country
Bob Hirth, Chair	Chairman	COSO	US
Sarah Blackburn	Non-Executive Director	Royal Institution of Chartered Surveyors	UK
Karl Erhardt	Senior Vice President, General Auditor	MetLife	US
Charlotta Lofstrand Hjelm	Chief Internal Auditor	Swedish National Grid	Sweden
Jenitha John	Chief Audit Executive	First Rand Corporation	South Africa
Beatrice Ki-Zerbo	Director of Research	IFACI (IIA – France)	France
Norman Marks	Retired	SAP	US
Gunther Meggeneder	VP, Internal Audit	ista International	Austria
Michael Parkinson	Director	KPMG	Australia
Renato Trisciuzzi	Audit Partner	RTA Auditors Associate and RESGUARDA	Brazil
Karine Wegrzynowicz	VP, Internal Audit	Deckers Outdoor Corp.	US
Dave Zechnich	Retired	Deloitte	US

Task Force Steering Committee

Name	Title	Organization	Country
Larry Harrington	VP, Internal Audit	Raytheon	US
Patty Miller	Retired	Deloitte	US
Doug Anderson	Asst. Professor	Saginaw Valley State Univ.	US
Angela Witzany	Head of Internal Audit	Sparkassen Versicherung AG	Austria
Hal Garyn	VP, Professional Practices	The IIA	US

The Overarching Objective:

- The Taskforce's Mandate:

    "To consider the evolving role of the internal audit profession and stakeholder expectations globally, and to propose a reasonable and effective professional practices framework that will encompass the full range of existing and developing global and local practice guidance and meet the needs of the profession over the next 8 to 10 years."

- Untuk memahami pengembangan peran profesi audit internal dan harapan pemangku kepentingan secara global

- Untuk mengusulkan IPPF yang wajar dan efektif

- Yang akan mencakup pedoman praktek yang dapat memenuhi kebutuhan profesi selama 8 sampai 10 tahun, baik dalam tataran global maupun lokal

The Charge to the Taskforce

Propose, as applicable, ...   **Status**

- Future guidance elements,   EXPOSED

- Guidance framework/layers (such as
  mandatory versus recommended and the   EXPOSED
  linkages between the layers),

- Responsibilities for development and
  maintenance (such as staff, committee, task   PENDING
  force, other),

- Due process requirements for each element   PENDING
  of guidance, and

- Authority for approval of new or changed   PENDING
  guidance, at the Global and local level.

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The Charge to the Taskforce

Propose, as applicable, ...

Status

- Future guidance elements,

EXPOSED

- Guidance framework/layers (such as
  mandatory versus recommended and
  the linkages between the layers)

EXPOSED

So, let's discuss these two topics today

What is not changing…

- The RTF is **not** proposing changes to the **content** or continued relevance of the following IPPF elements:
  - ✓ The Definition of Internal Auditing
  - ✓ The Code of Ethics
  - ✓ The International Standards for the Professional Practice of Internal Auditing (The *Standards*)
  - ✓ Currently existing Strongly Recommended Guidance **content**:
    - ✓ Practice Guides
    - ✓ Practice Advisories
    - ✓ Position Papers

However, as we will discuss, the recommendations of the taskforce will impact the content over time.

What the Taskforce Has Recommended ...

- **Addition of:**
  - The Mission of Internal Auditing
  - The Core Principles for the Professional Practice of Internal Audit
  - Capability to produce Emerging Issues Guidance
- **Introduction of:**
  - Implementation Guidance (to replace and enhance Practice Advisories)
  - Supplemental Guidance (to replace and enhance Practice Guides)
- **Removal of Position Papers from IPPF**
- **Renaming Key Elements:**
  - Mandatory to Required
  - Strongly Recommended to Recommended

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International Professional Practices Framework

C. AREA OF ENHANCEMENT

1. Mission of Internal Auditing

What the Taskforce Has Recommended ...

- **Introduce a Mission of Internal Auditing** that underpins and support the entire framework.

WHY? To provide a clear and succinct description of what internal audit aspires to achieve within organizations.

Untuk memberikan gambaran yang jelas dan ringkas tentang apa yang audit internal cita-citakan dapat dicapai dalam organisasi

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IPPF
International Professional Practices Framework

Proposal 1 - The Mission of Internal Auditing

- **<u>Expand the IPPF to include a Mission statement to support the Internal Audit profession.</u>**

  <u>*"To enhance and protect organizational value by providing stakeholders with risk-based, objective and reliable assurance, advice and insight."*</u>

  Untuk meningkatkan dan melindungi nilai organisasi dengan memberikan asurans, advis dan wawasan yg obyektif dan terpercaya dan berbasis risiko, kepada stakeholder.

EXPOSURE DRAFT SURVEY QUESTIONS

1. MISSION OF INTERNAL AUDITING

1.1 To what extent do you support the addition of a Mission of Internal Auditing to the IPPF?

Completely Support   **Do Not Support**

5	4	3	2	1

Comments:

_____

_____

1.2 To what extent do you agree that the proposed Mission of Internal Auditing captures what internal audit strives and/or aspires to accomplish in organizations?

Completely Agree   **Do Not Agree**

5	4	3	2	1

Comments:

_____

_____

2. Core Principles for the Professional Practice of Internal Auditing

What the Taskforce Has Recommended ...

- **Introduce Core Principles** for the Professional Practice of Internal Auditing.

WHY? To articulate the key elements that describe internal audit effectiveness and support the principles-based Standards and Code of Ethics.

Untuk mengartikulasikan elemen kunci yang menggambarkan efektivitas audit internal dan mendukung Standar dan Kode Etik

Proposal 2 - The Core Principles for the Professional Practice of Internal Auditing

- **<u>Add principles to the IPPF that describe internal audit effectiveness and support the principles-based Standards and Code of Ethics.</u>**

  While the principles are not stated in order of significance, they are grouped to provide a logical segmentation:

  ✓ Three aligned to the individual,

  ✓ Six aligned to the function, and

  ✓ Three aligned to the outputs or outcomes of the function.

Proposal 2 - The Core Principles for the Professional Practice of Internal Auditing

✓ **The Three aligned to the individual,**

1. Demonstrates uncompromised **integrity**.

2. Displays **objectivity** in mindset and approach.

3. Demonstrates commitment to **competence**.

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Proposal 2 - The Core Principles for the Professional Practice of Internal Auditing

✓ The Six aligned to the function,

4. Is **appropriately positioned** within the organization **with sufficient organizational authority**.

5. **Aligns strategically** with the aims and goals of the enterprise.

6. Has adequate **resources** to effectively address significant risks.

7. Demonstrates **quality and continuous improvement**.

8. Achieves **efficiency and effectiveness** in delivery.

9. **Communicates effectively**.

Proposal 2 - The Core Principles for the Professional Practice of Internal Auditing

✓ The Three aligned to the outputs or outcomes of the function.

   10. **Provides reliable assurance** to those charged with governance.

   11. Is **insightful, proactive, and future-focused**.

   12. **Promotes positive change**.

EXPOSURE DRAFT SURVEY QUESTIONS

2. CORE PRINCIPLES FOR THE PROFESSIONAL PRACTICE OF INTERNAL AUDITING

2.1 To what extent do you support adding Core Principles for the Professional Practice of Internal Auditing as an element of the IPPF?

Completely Support				Do Not Support
5	4	3	2	1

Comments:

_____

_____

2.2 Do you agree with the three "input-related" Principles as proposed?

Completely Agree				Do Not Agree
5	4	3	2	1

Comments:

_____

_____

2.3 *Do you agree with the six "process-related" Principles as proposed?*

Completely Agree   Do Not Agree
    5   4   3   2   1

Comments:

_____

_____

2.4 *Do you agree with the three "output-related" Principles as proposed?*

Completely Agree   Do Not Agree
    5   4   3   2   1

Comments:

_____

_____

2.5 Do you agree with the order of the 12 Principles as proposed?

Completely Agree   Do Not Agree

5   4   3   2   1

Comments:

_____

_____

2.6 To what extent do you agree with the view that all Principles must be "present and operating effectively" for an internal audit function to be considered effective?

Completely Agree   Do Not Agree

5   4   3   2   1

Comments:

_____

_____

2.7 Do you agree that the Principles, if adopted, would require guidance to help demonstrate to practitioners what the Principles might look like in practice?

Completely Agree   Do Not Agree

5   4   3   2   1

Comments:

_____

_____

3. Implementation Guidance & Supplemental Guidance

What the Taskforce Has Recommended ...

- **Reposition the nomenclature of guidance elements:**
  - **"Practice Advisories" to "Implementation Guidance" and**
  - **"Practice Guides" to "Supplemental Guidance"**

  WHY? To better reflect the nature of what each of these layers of the IPPF should accomplish: either to help **implement** the *Standards* or **supplement** the rest of the framework with specific examples.

Proposal 3 – Introduction of Implementation and Supplemental Guidance

- **<u>Restructuring of the current guidance elements of the IPPF, namely Practice Advisories and Practice Guides to become Implementation Guidance and Supplemental Guidance, respectively.</u>**

EXPOSURE DRAFT SURVEY QUESTIONS

3. IMPLEMENTATION GUIDANCE & SUPPLEMENTAL GUIDANCE

[3.1] To what extent do you support the restructure of guidance elements from "Practice Advisories" to a more comprehensive layer entitled "Implementation Guidance" as part of the framework?

Completely Support				Do Not Support
5	4	3	2	1

Comments:

_____

_____

[3.2] To what extent do you support the restructure of guidance elements from "Practice Guides" to "Supplemental Guidance" as part of the framework?

Completely Support				Do Not Support
5	4	3	2	1

Comments:

_____

_____

4. Addressing Emerging Issues

What the Taskforce Has Recommended ...

- **Introduce the capability to produce Emerging Issues Guidance** that underpins and support the entire framework.

> IPPF mendukung dikeluarkannya pedoman yang komprehensif dan menyeluruh, namun, membatasi kemampuan untuk memberi bimbingan cepat yang bersifat kurang otoritatif.

WHY? Current IPPF diligence processes supporting the promulgation of guidance are comprehensive and thorough, however, resultantly, this limits the ability to support the profession with quick guidance of a less authoritative nature expeditiously.

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IPPF
International Professional Practices Framework

Proposal 4 – Emerging Issues Guidance

- **<u>Introduce processes to develop and promulgate emerging issues guidance in a timely manner, and add a separate and distinct new layer to the IPPF entitled Emerging Issues Guidance.</u>**

EXPOSURE DRAFT SURVEY QUESTIONS

4. ADDRESSING EMERGING ISSUES

4.1 To what extent do you support the introduction of a new IPPF element to address emerging issues?

Completely Support   Do Not Support

     5   4   3   2   1

Comments:

_____

_____

4.2 To what extent do you agree that Emerging Issues Guidance, due to its quicker development process, should be less authoritative than Supplemental Guidance as part of the framework?

Completely Agree   Do Not Agree

     5   4   3   2   1

Comments:

_____

_____

5. Position Papers

What the Taskforce Has Recommended ...

- **Remove "Position Papers" as a guidance** element of the IPPF.

  WHY: Position Papers have primarily been written to inform stakeholders on the preferred role of internal audit within organizations. While important and useful to practitioners, arguably they should not be part of a professional practices framework that seeks to guide practitioners in the execution of their responsibilities.

Proposal 5 – Position Papers

- **<u>Remove "Position Papers" as a guidance element of the IPPF.</u>**

EXPOSURE DRAFT SURVEY QUESTIONS

Position Papers

5.1 To what extent do you support the deletion of "Position Papers" as an element of the IPPF?

Completely Support				Do Not Support
5	4	3	2	1

Comments:

_____

_____

6. Required and Recommended

What the Taskforce Has Recommended ...

- **Change the existing IPPF classification** of "Mandatory" and "Strongly Recommended" elements to "Required" and "Recommended", respectively.

  WHY: To clarify the language delineating key divisions of the framework.

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Proposal 6 – Recommended and Required

- **Modify the classification of "Mandatory" and "Strongly Recommended" in the existing IPPF elements to "Required" and "Recommended," respectively.**

- Therefore, the RTF recommends that:
    - The Definition, the *Standards* and Code of Ethics continue to be **required**, as they are today.
    - Implementation Guidance would be **recommended**, as the purpose of this information is to provide guidance to assist internal auditors with applying a standard in their organization **but is not mandatory.**
    - Supplemental guidance would also be **recommended**, as the purpose of this information is to provide examples and additional support to guide internal audit activities **but is not mandatory**.

EXPOSURE DRAFT SURVEY QUESTIONS

REQUIRED AND RECOMMENDED

6.1 *To what extent do you support revision of the words "Mandatory" and "Strongly Recommended" to "Required" and "Recommended," respectively?*

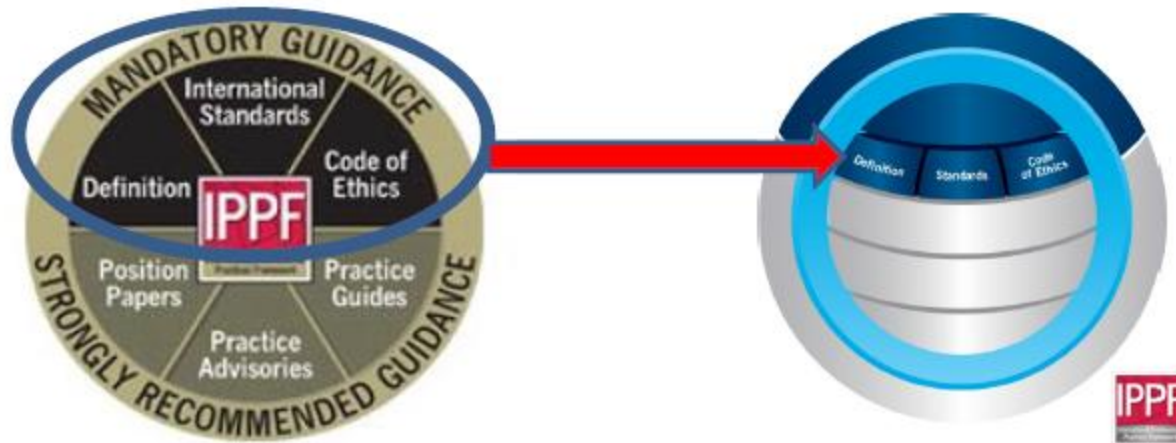| Completely Support				Do Not Support
5	4	3	2	1

Comments:

_____

_____

7. Summary of the Elements of the Proposed Revised IPPF

Putting it all Together –
A Potential New Framework
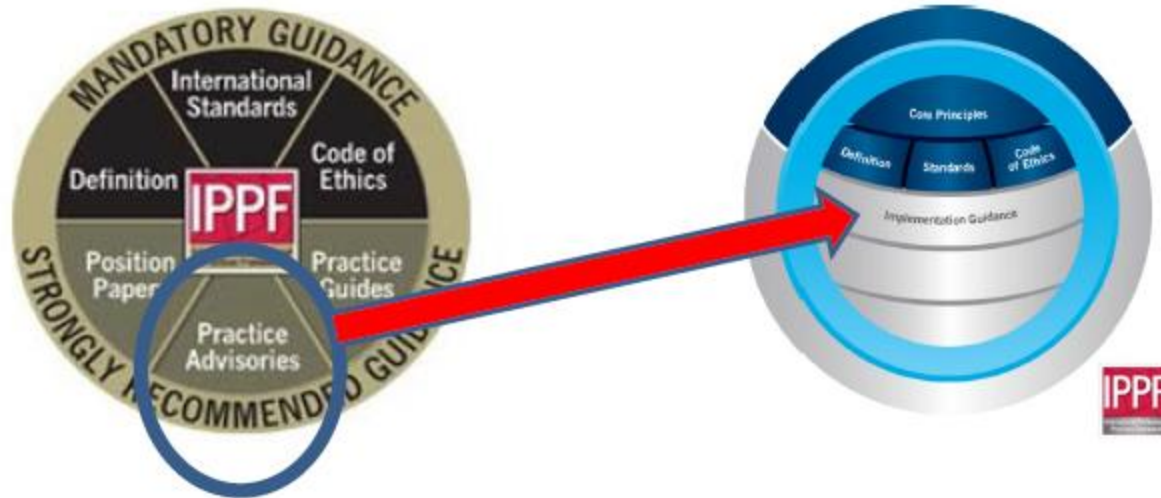
Definition, *Standards,* and Code of Ethics

Putting it all Together –
A Potential New Framework

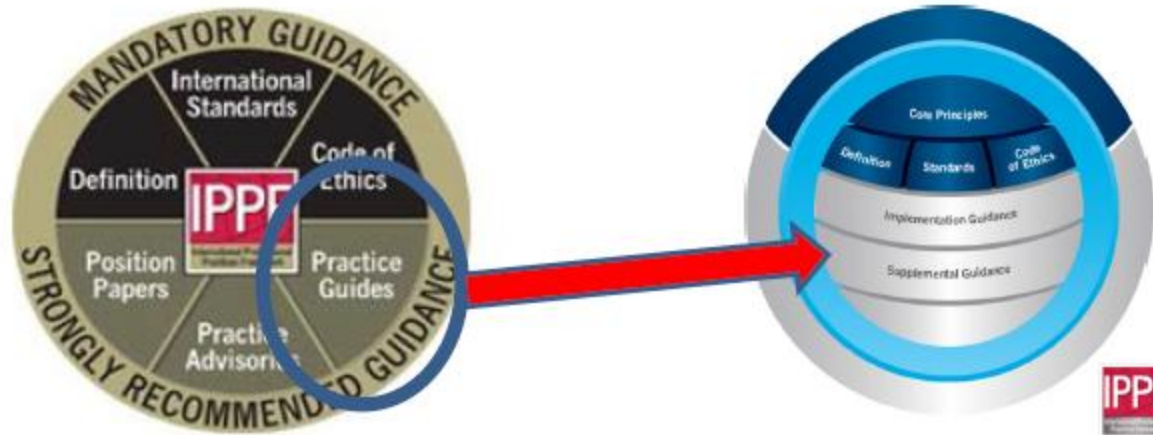Core Principles for the Professional Practice of Internal Auditing

Putting it all Together –
A Potential New Framework

Implementation Guidance

Putting it all Together –
A Potential New Framework

Supplemental Guidance

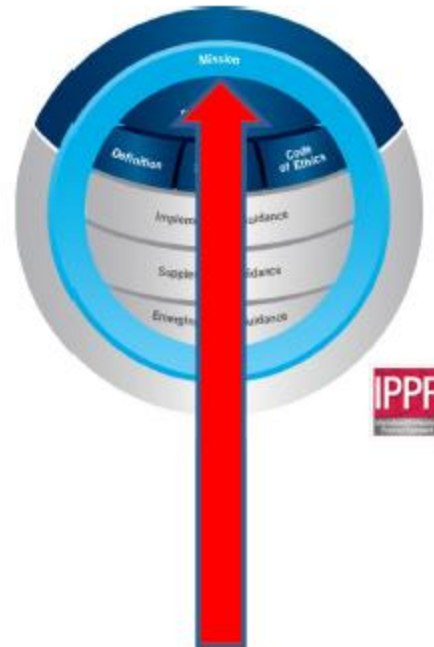# Putting it all Together – A Potential New Framework
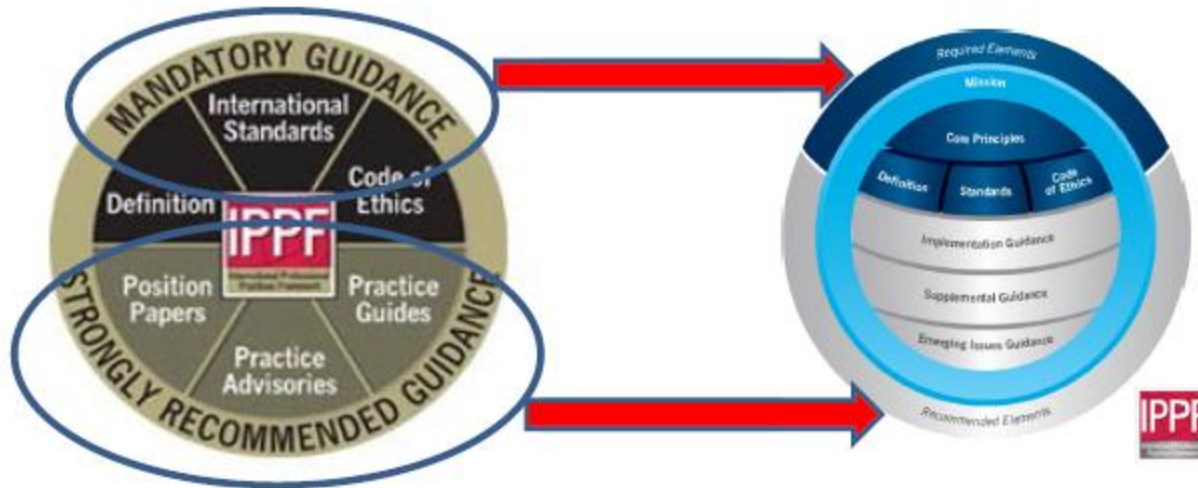
Emerging Issues Guidance

Putting it all Together –
A Potential New Framework

Mission of Internal Auditing

Putting it all Together – A Potential New Framework

Required and Recommended

So, It Might Look Like This...

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IPPF (2007–14)

MANDATORY GUIDANCE
International Standards
Definition
Code of Ethics
IPPF
International Professional Practices Framework
Position Papers
Practice Guides
Practice Advisories
STRONGLY RECOMMENDED GUIDANCE

IPPF (after 2015)

Required Elements
Mission
Core Principles
Definition
Standards
Code of Ethics
Implementation Guidance
Supplemental Guidance
Emerging Issues Guidance
Recommended Elements
IPPF

PERBANDINGAN

❖ Definition of Internal Auditing

❖ Code of Ethics

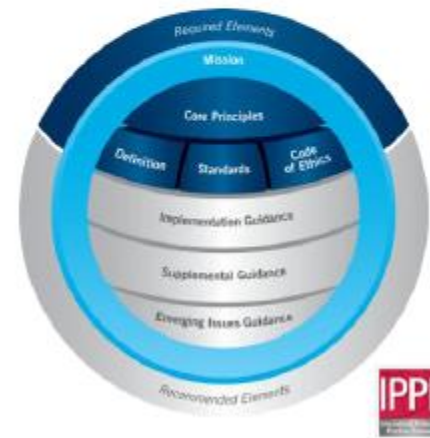❖ International Standards for the Professional Practice of Internal Auditing

❖ Practice Advisories

❖ Practice Guides

❖ Position Papers

❖ Mission for Internal Auditing
  o *possible introduction in 2015*
❖ Core Principles for Internal Auditing
  o *possible introduction in 2015*
❖ Definition of Internal Auditing

❖ Code of Ethics

❖ International Standards for the Professional Practice of Internal Auditing

❖ Implementation Guidance
  o *possible introduction in 2016*

❖ Supplemental Guidance
  o *possible introduction in 2016*

❖ Position Papers
  o *possible removal in 2015*
❖ Emerging Issues Guidance
  o *possible introduction in 2015*

EXPOSURE DRAFT SURVEY QUESTIONS

SUMMARY OF THE ELEMENTS OF THE PROPOSED REVISED IPPF

7.1 Overall, to what extent do you support the changes regarding the IPPF as detailed on the previous page?

Completely Support				Do Not Support
5	4	3	2	1

Comments:

_____

_____

7.2 *To what extent do you agree that the pictorial representation adequately depicts the hierarchy and interrelationships of each element of the new proposed IPPF?*

Completely Agree   Do Not Agree

5   4   3   2   1

Comments:

_____

_____

7.3 *To what extent do you agree that the pictorial representation of the proposed new IPPF is visually appealing?*

Completely Agree   Do Not Agree

5   4   3   2   1

Comments:

_____

_____

CODA

What We Need From You...

Share Your Views

Click here to submit your response to this exposure document.

1. Read the Exposure Document:

   Available languages:
   - Arabic, Chinese, English, French, German
   - Italian, Japanese, Portuguese, Spanish

2. View the video

3. Respond to the questions (same languages)

4. Add comments to support your answer

5. Submit a separate comment letter if you so desire

The Institute of Internal Auditors *Global*

IPPF
International Professional Practices Framework

One Small Detail

<u>Feedback deadline:</u>
<u>Nov. 3, 2014!</u>

Where to Access the Exposure Draft

Go to:

www.theiia.org/NewFramework

Kunjungi:

AuditorInternalIndonesia.com

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International Professional Practices Framework

HIGH LEVEL TIMELINE (SUBJECT TO CHANGE)

Aug. 1 – Nov. 3, 2014

IIA Membership exposure and comment period

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October 2014

Consideration of exposure and comment period input and feedback

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November 2014

Finalization of proposed changes from exposure and comment period

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December 2014

Executive and Global Board approval

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2015

Revised Framework content development and changes to dependent areas, CIA exam, etc.

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January 2015

New Committee structures announced

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July 2015

New Committee structure effective

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First Quarter 2016

Revised Framework released as completed

EOF